

10-Year Capital Plan



Capital Plan Agenda

- Calendar Year 2022 (CY 22) Performance
 - CY 22 Recommendations
- Fiscal Year 2023 (FY 23) Performance. **June 1 – May 31**
 - FY 24 Recommendations

Capital Plan Performance

Areas of Concern:

- Underspent Projects from FY22 .. Supply Chain Issues
- Adjustments to Asphalt, Diesel and Steel per Contract Provisions
- Change Orders/Supplements/DE/DO
- Inflationary Bids (FY23 and Beyond)
- Significant Actual Costs – Dec. 2022 thru Feb. 2023

CY22 Capital Plan Performance

Anticipated CY22 Bids

Capital Plan

\$620.7M

Actual CY22 Bids:

Capital Plan

\$821.0M

32.3%

Increase in
Costs

CY22 IFP Performance

Anticipated CY22 Bids

Capital Plan

\$322.7M

Actual CY22 Bids:

Capital Plan

\$485.8M

50.5%

Increase in
Costs



CY22 Capital & IFP Performance

Anticipated CY22 Bids

Capital Plan & IFP

\$943.4M

Actual CY22 Bids:

Capital Plan & IFP

\$1.31B

38.5%

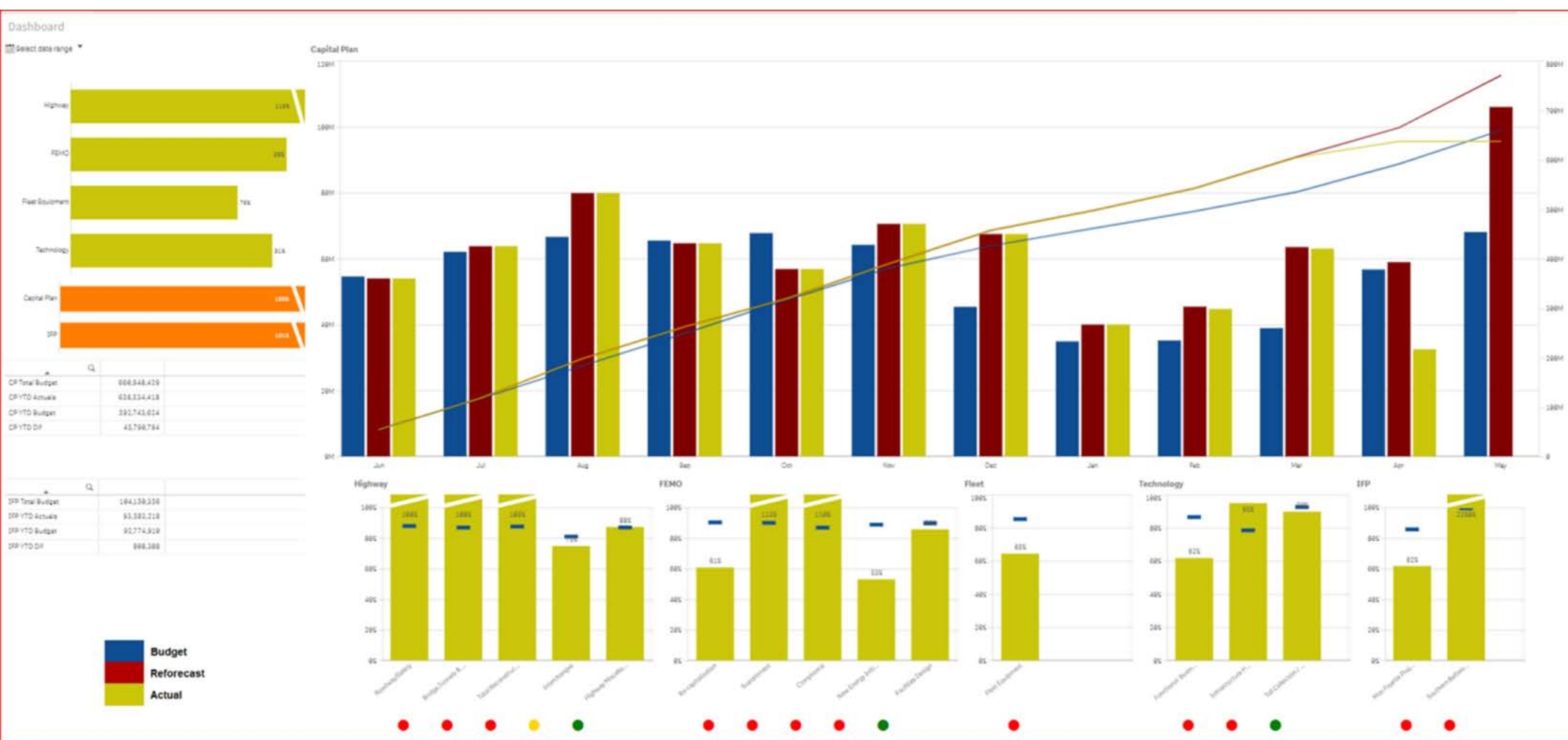
Increase in
Costs



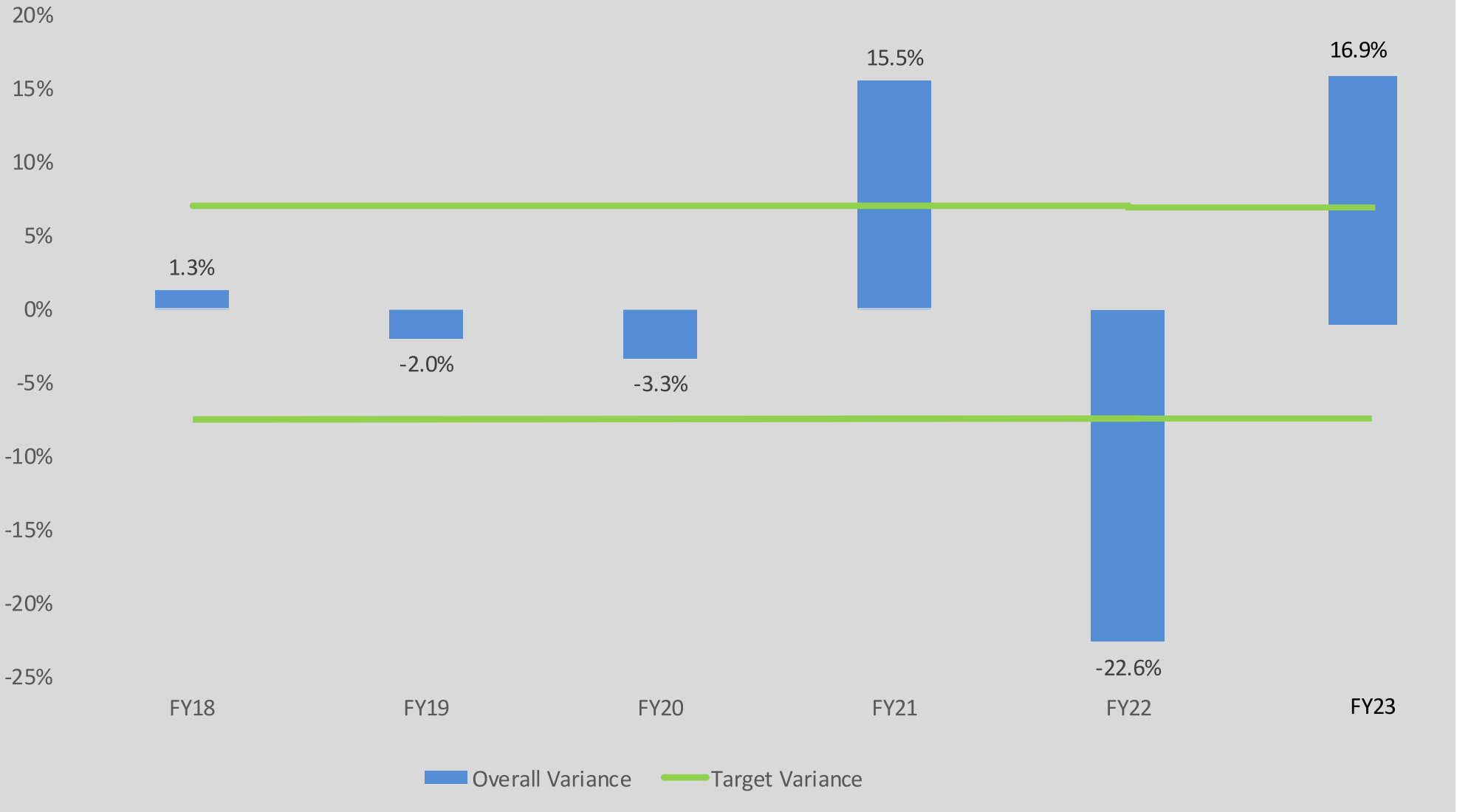
CY22 Recommendations

- Communicate Schedule Impacts, Focus on Cost Loaded Construction Schedules and Continuously Updated Cash Drawdowns
- Construction Manager's Estimating and Communicating Potential Increases
- Construction/Design Managers Communicating Significant Change Orders/Supplements
- Engineering Estimates at Final PS&E and Prior to Bid

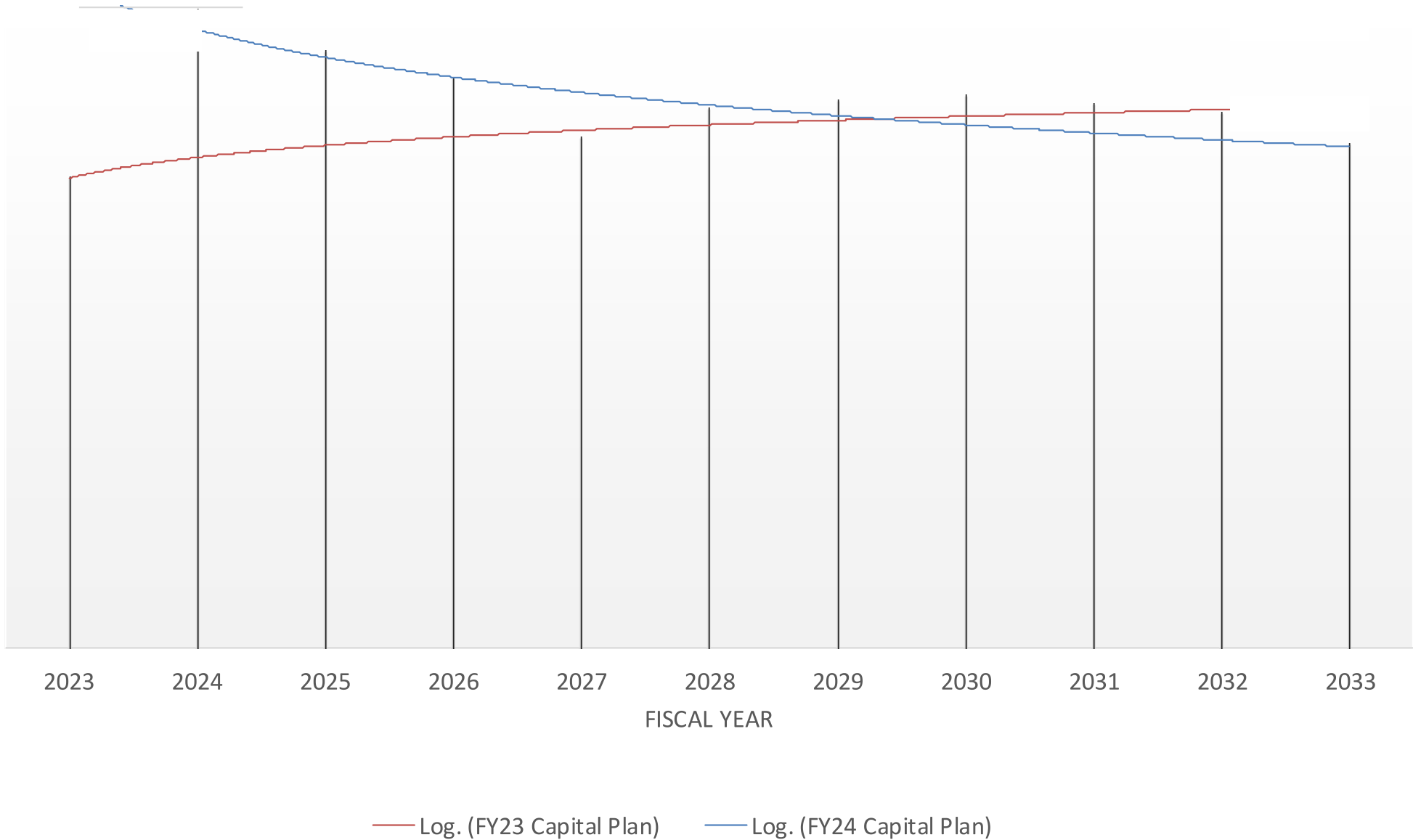
FY23 Capital Plan



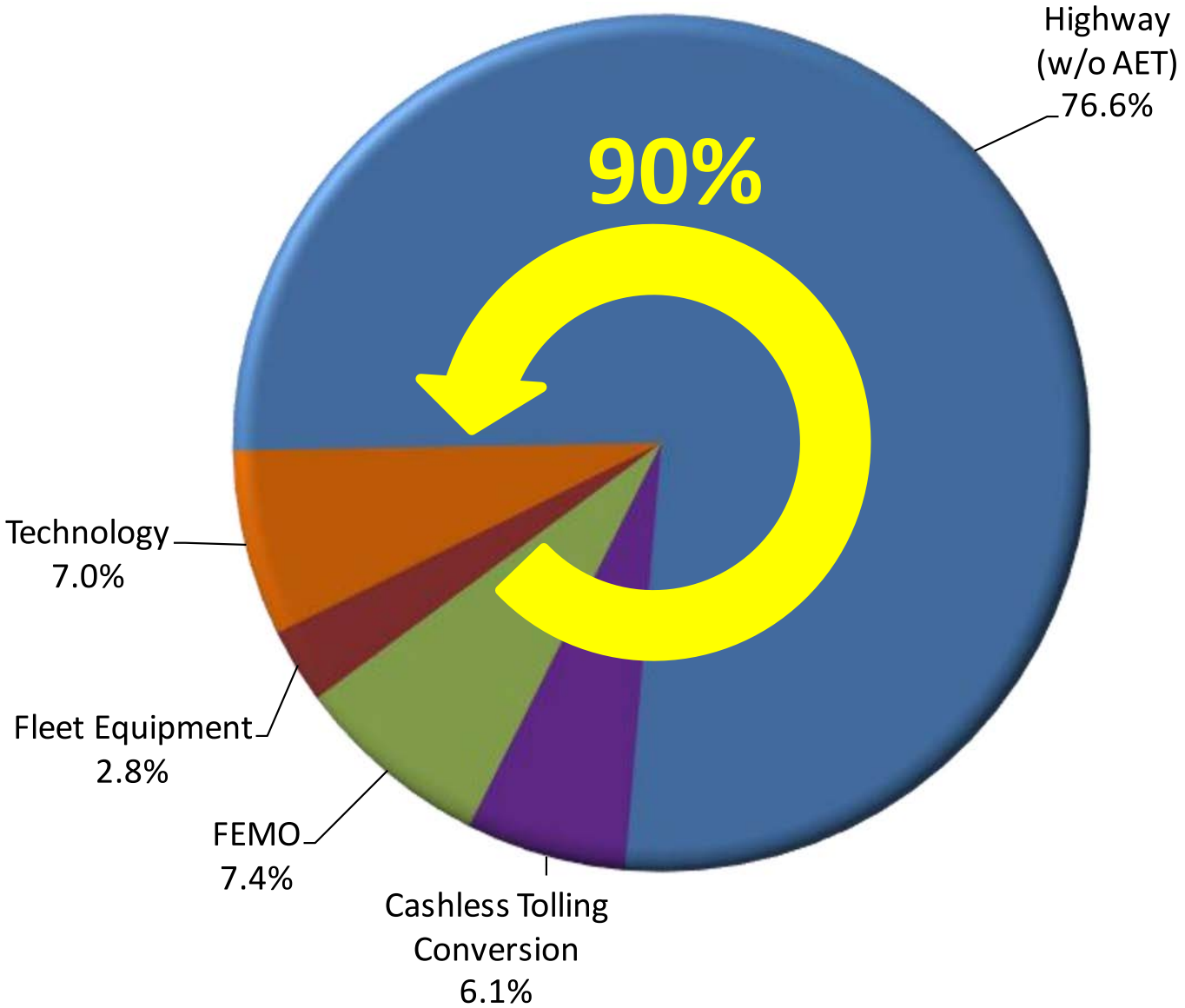
Capital Plan Performance



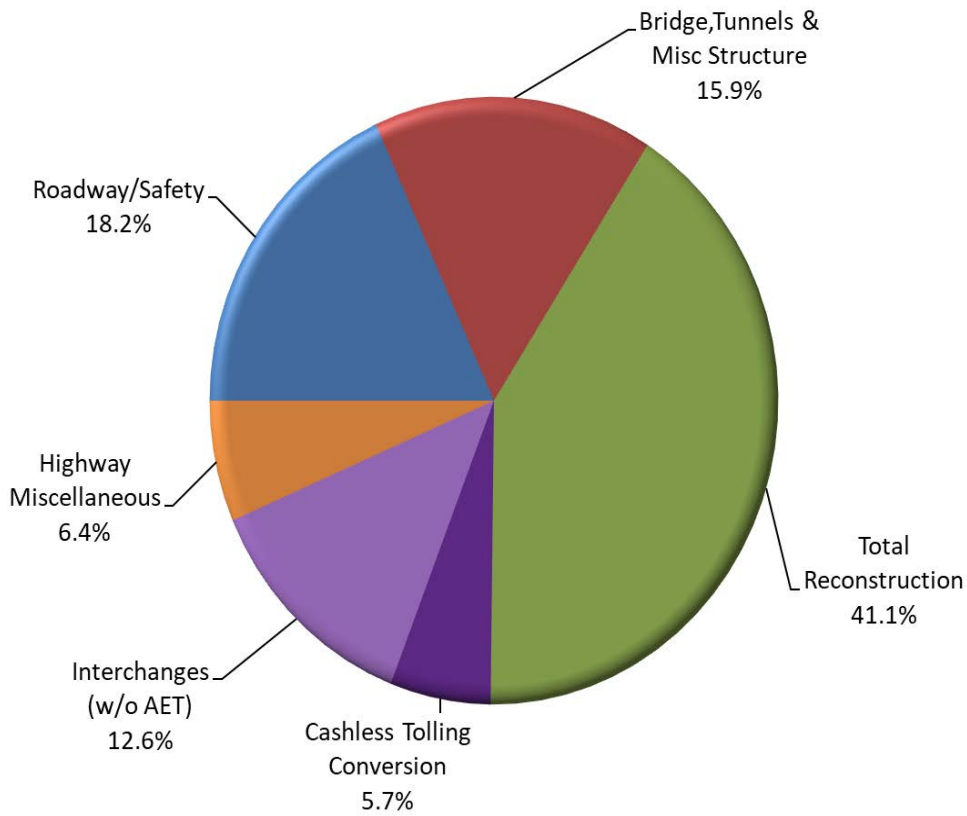
FY23 vs. FY24 Capital Plan Spending by Fiscal Year (YOE)



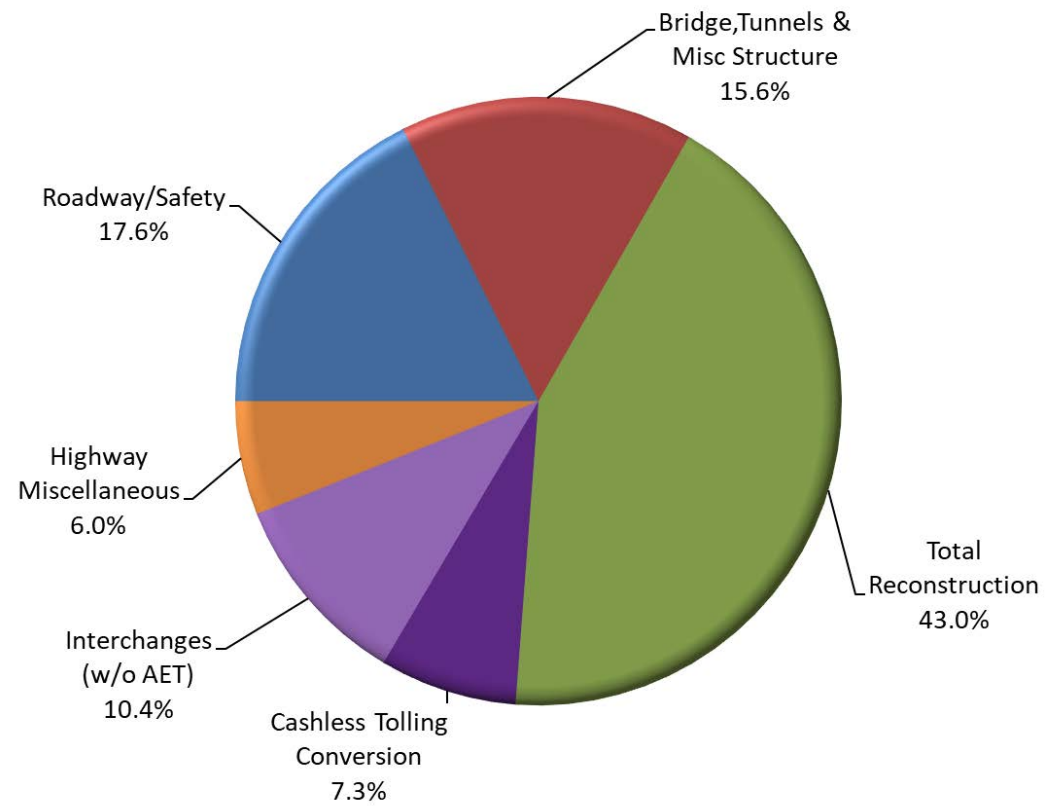
FY24 Capital Plan 10-Year (YOE) by Program



FY 2023 Highway Program Ten Year (YoE) By Category



FY 2024 Highway Program Ten Year (YOE) By Category



Capital Plan Unit Recommendations

TOTAL RECONSTRUCTION & EXPANSION

- Focus on KOP, Pittsburgh and NE Ext to Allentown
- Increase funding to meet CA&A goals

FACILITIES

- Fund 4-5 maintenance sheds

ROADWAY

- Analyze funding/mileage vs IRI
- Rescope projects to align funding and goals

BRIDGE

- Monitor BRB draw downs and schedule

Capital Plan Recommendations

- Revisit C&AA to ensure we're measuring against targets
- Update Project Advertisements
- Create and update a working plan
- Coordinate draw downs with CMs and update the COM
- Update estimates for large projects at least annually
- Any changes to the let schedule will require a bid date change form
- Fully fund projects that are on schedule for construction
- Update completion date form to require a signature from planning

Achieve – Matt Burd

Determination – Kristen Gulibon

Fulfillment – Steve Hrvoich

Inspire – Kevin Scheurich

Organize – Ken Heirendt

Monday – Charles Buchanan

Network – Fawn Cassel

Consistent – Pam Leiby



Connect – Brad Heigel

Focus – Alan Williamson

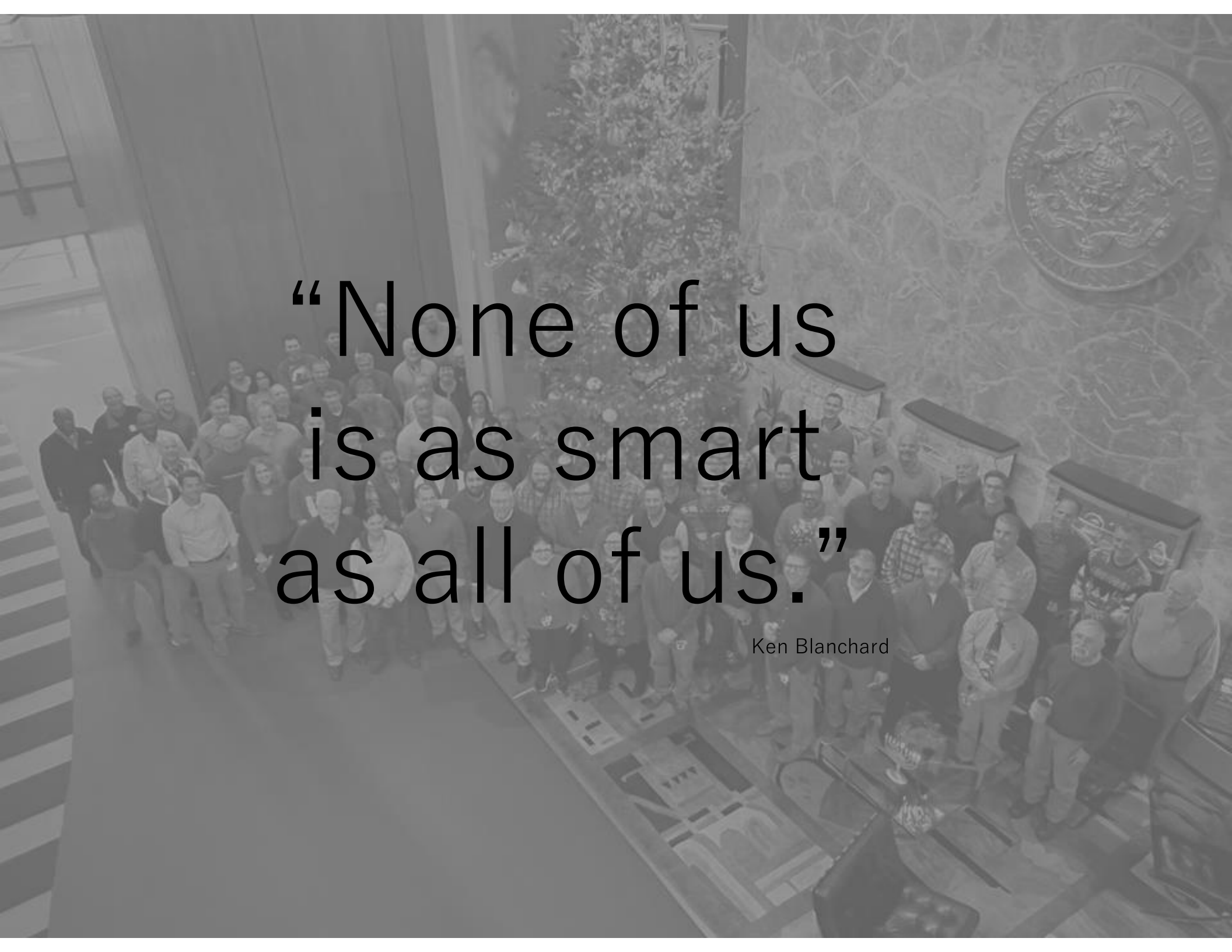
Improve – Vince Spagna

Continue – Chris David

Deliver – Joe Sutor

Cooperate – Brian Ranck

Perseverance – Don Steele

A large group of people, including men and women of various ages, are gathered in a grand, ornate hall. In the center, a large, decorated Christmas tree stands prominently. To the right, a large, circular seal or emblem is mounted on the wall. The scene is captured from an elevated perspective, looking down at the group. The overall atmosphere is festive and communal.

“None of us
is as smart
as all of us.”

Ken Blanchard